

FROM CRISIS TO OPPORTUNITIES

Samudera Shipping Line Ltd
Annual General Meeting | 28 April 2021



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Tan Meng ToonExecutive Director,
Commercial

Lee Lay Eng JulianaIndependent Director

Bani Maulana MuliaExecutive Director & CEO

Ridwan Hamid Executive Director & CFO Masli Mulia Non-Executive Chairman **Ng Chee Keong** Independent Director **Quah Ban Huat** Lead Independent Director Nicholas Peter Ballas Independent Director



Thomas Lee Thuan Aun

Deputy Director, Trade

Ridwan HamidExecutive Director & CFO

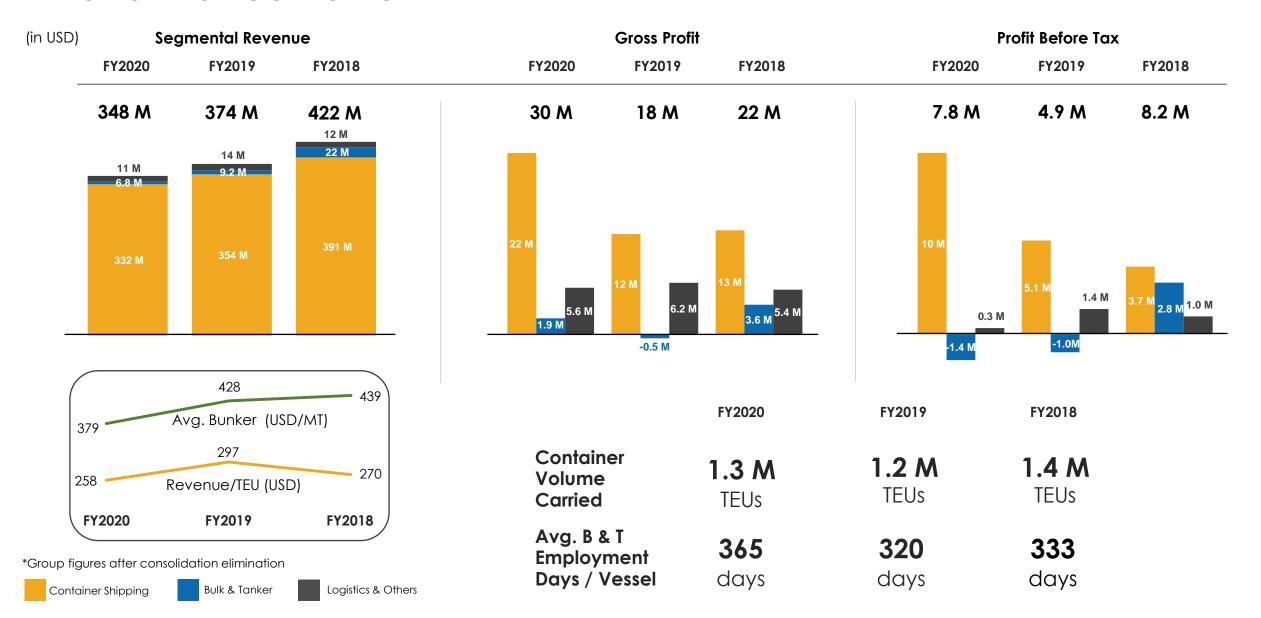
Bani Maulana Mulia Executive Director & CEO **Tan Meng Toon**Executive Director, Commercial

Trisnadi Sukur Muslim MuliaDeputy Director, Finance





Performance Review

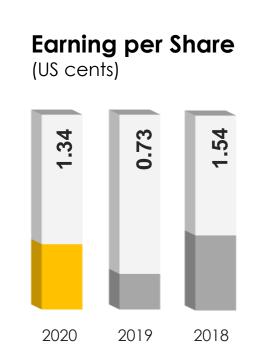


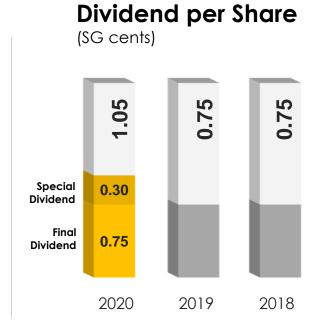


Financial Snapshots

NAV per Share **Gearing Ratio** (US cents) (times) 36.80 35.40 35.14 0.23 0.23 0.47 2020 2019 2018 2020 2019 2018

*Including lease liabilities







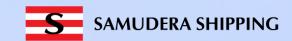
Operation Overview



Container Shipping

- Higher container volume handled (FY20: 1.3M TEUs vs FY19: 1.2M TEUs)
- Improvement in vessel utilisation resulted from rationalisation of service routes
- Effective cost management measures, improvement in container boxes utilisation and reduced equipment costs
- Rejuvenation of fleet through new-built long-term charter
- Improvement in freight rates due to limited space & container supply
- Successful in bunker cost recovery
- Changes to shipment terms for a portion of our SOC cargo from "CY" to "FIO"
- Impairment charge on vessels
- Disruption in supply chain activities leads to port congestions





Bulk & Tanker



- > 2020: 1,096 days (3 tankers)
- > 2019: 1,050 days (3 tankers) 335 days (2 bulk carriers)
- Our LNG shipping business continued to contribute positively



Operation Overview

Logistics & Others

- ISO tanks fleet size and volume doubled
- Stable utilisation of our warehouse in Port Klang Free Zone with positive contribution
- Overall positive contribution to the Group





Refining Our Strategies

- To remain nimble & responsive in managing our operations & costs
- To expand our income stream for greater sustainability by:
 - > rebuilding our presence in Indonesia for bulk & tanker sector
 - > expanding specialised cargo services, i.e. ISO tank business
 - > looking for investment opportunities in land-side logistics business
- To progressively rejuvenate our fleet, and maintain a good balance of owned and chartered vessels
 - > committed for 2 units of 1,900 TEUs under long-term charter to be delivered in 2022-2023
- To progressively grow and renew our equipment in supporting our business expansion





